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December 13, 1984

Dr. Hector P. Garcia 1315 Bright Corpus Christi, Texas 78405

Dear Dr. Hector:

Thank you for your cooperation during this past year. Your support and concern for Memorial Medical Center is sincerely appreciated.

As the federal government, JCAH, and other agencies tighten their reimbursement requirements we both have to change old ways of doing things as we adapt to these new regulations. These changes are cumbersome and tedious and we often find ourselves angry and perturbed by the demands of regulators.

Please know that you have my personal commitment to keep you informed at all times and to offer the administrative support you will need as we work together in this new health system. 1985 will be more challenging than before and you will have my full support and cooperation. Please accept my sincere best wishes for a happy and fulfilling holiday season. God bless you.

Sincerely,

Wheeler B. Lipe

WBL/fm

P.S. I thought you might enjoy having the enclosed memento photo taken at our recent Doctors' Holiday Party.